



UNITED NATIONS
INDUSTRIAL DEVELOPMENT ORGANIZATION

Project title:	Building AIDMO's capacity in the context of Sustainable Development Goals (SDGs) – Inception phase
Thematic area code	Trade Capacity Building (TCB), GC 22
Starting date	April 2017
Duration	1 year
Project site	Arab Region (AIDMO members)/ AIDMO Headquarters
Government Co-ordinating agency	Arab Industrial Development and Mining Organisation (AIDMO)
Counterparts	Arab Industrial Development and Mining Organisation (AIDMO)
Executing agency	UNIDO
Project inputs	
⇒ UNIDO	522,500 USD (including 10% UNIDO support costs)
⇒ Counterpart inputs	In kind
This project constitutes an inception phase for “Phase II: Support the implementation of the regional Arab Standardization Strategy with focus on regional accreditation project”. The objective of the inception phase is to enable an accurate assessment and examination of AIDMO's competences, capacities and areas of intervention, and to formulate a comprehensive full-fledged technical assistance programme for AIDMO with a renewed mandate, enhanced capacities, and upgraded tools. This will allow AIDMO to position itself as the key industrial development agency in the Arab region, in the context of Sustainable Development Goals, and contribute to achieving regional integration, harmonization and effective coordination in industrial development aspects related to (e.g. trade, energy, climate change, mining, quality, decent work, etc.). The project is based on major components; the first consists of a GAP analysis of AIDMO's strategy and extensive examination and consultation on different thematic areas of priority to AIDMO's member states. This will be followed by series of workshops for validation of the new role and positioning that AIDMO needs to assume. The results will be translated into bankable development programme documents designed to support AIDMO in implementing their new strategy in the context of SDGs. The second component will pilot some activities related AIDMO's areas of intervention (e.g. quality, metrology, gender approach, good-governance and anti-corruption). In addition that, capacity of AIDMO staff will be built in a number of areas (e.g. trade, energy, climate change, mining; as well as in ISO 20400 standard of Sustainable Procurement and project design and management). The intended results of the second component shall contribute to a well-tailored design of a technical assistance programme to enhance AIDMO's competences and goals vis-à-vis its member countries. This project will strengthen UNIDO/AIDMO cooperation to promote Inclusive and Sustainable Industrial Development within the Arab region.	

For the Arab Industrial Development and Mining Organization:

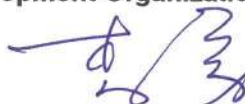


Adel Al-Sager
Director General

Date: 30.11.2017

Place: Vienna

For the United Nations Industrial Development Organization:



LI Yong
Director General

Date: Nov. 30 2017

Place: Vienna

**Detailed proposal related to building AIDMO capacity in the context of
Sustainable Development Goals (SDGs) – Inception phase**

Version 07 February 2017

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Introduction

The current document is an elaborated proposal of activity 2.1.1 of project 140261 "Phase II: Support the implementation of the regional Arab Standardization Strategy with focus on regional accreditation project", which was approved by EB on 17 November 2014. This activity aims at supporting AIDMO in the effective planning, implementation and management of the institutional capacity program with focus on strategy management, programme design, resource mobilization and advocacy, and to provide the necessary training and advisory services to AIDMO teams in these areas.

The Donor, after some considerations, decided to start with the implementation of the activity 2.1.1 as an inception phase, in order to better assess and examine AIDMO's competences, determine areas of intervention, and to ultimately establish the base for formulating a comprehensive full-fledged technical assistance programme for AIDMO.

The inception phase will also be an opportunity to pilot some activities, which results and outcomes will contribute to a well-tailored design of a technical assistance programme to enhance AIDMO's competences and goals vis-à-vis its member countries.

The project 140261 is the second phase of project 106030 "Support the implementation of the regional Arab Quality Infrastructure Strategy with focus on regional accreditation". On 21st January 2014, UNIDO organized a meeting in Cairo between AIDMO management and the representative of SIDA for concluding the details of the second phase (project 140261) in terms of scope, components, timings and budget. In this meeting, SIDA confirmed the possibility to provide funding for a capacity building programme to support AIDMO and improve its positioning as a key industrial development agency in the Arab region. Based on that, UNIDO held an additional meeting with AIDMO in Rabat on 28 June 2016, with the purpose of defining/fine-tuning priority topics for AIDMO support programme. On September 1st 2016, a meeting between SIDA and UNIDO took place in Stockholm, followed by another meeting on September 6th in Cairo (involving AIDMO), where UNIDO was requested to submit detailed proposal for an inception phase to tackle the challenges and address the new priority themes for AIDMO.

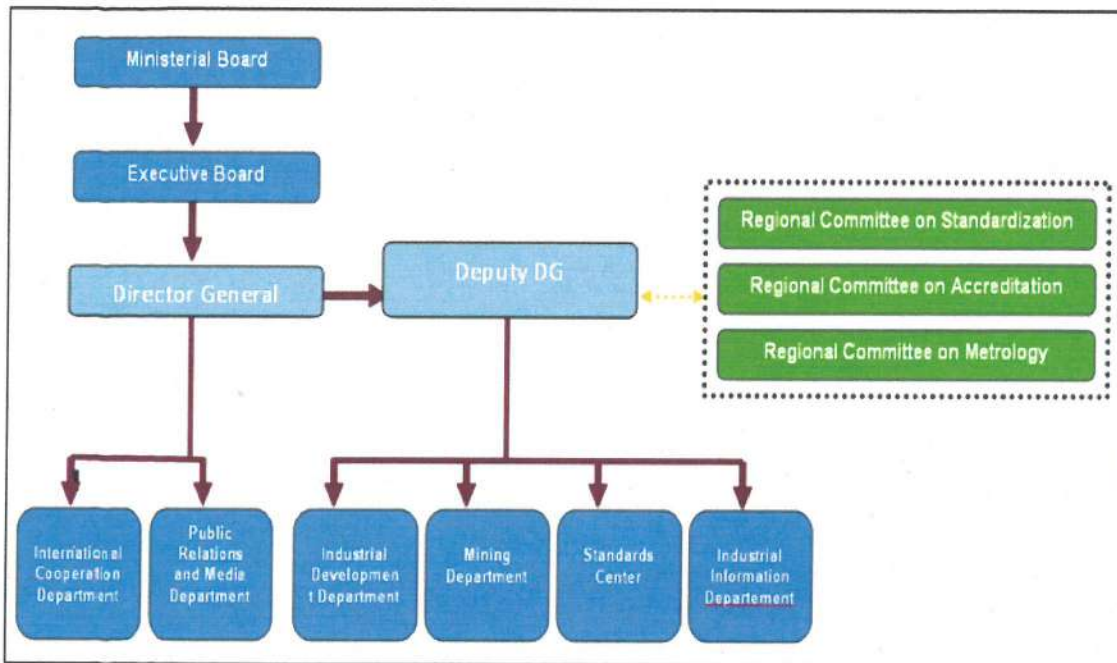
Background

The Arab Industrial Development and Mining Organization (AIDMO) was founded in 1968, and is considered as one of the largest technical organizations currently operating under the umbrella of the League of Arab States. With the aim to promote industrial development in the Arab region, the organization has substantially grown in its mandate and currently follows the industrial development strategy adopted during the Arab Summit of 2005 held in Algeria.

The organization's **main objectives** are as follow:

- Achieving an effective regional industrial integration and coordination.
- Contributing to the development of the Arab economy and strengthen the capacities in the fields of Industry, energy, mining and standards to enhance the productivity, quality and competitiveness.
- Planning and preparing industrial projects at national and regional levels and to promote investments in industry and mining in the Arab region.
- Working towards developing Arab unified standards to achieve quality and excellence of Arab products and facilitating trade
- Encouraging the technology and technical coordination between the Arab countries and the other developing and developed countries.

AIDMO's organization structure



AIDMO Strategies

AIDMO strategies build upon the PAFTA (Pan Arab Free Trade Agreement) which was signed with the aim of bringing economic benefits that are far-reaching and contributing to regional integration. PAFTA members are first expected to increase intra-regional trade, thanks to the removal of trade barriers. Second, production efficiency should be enhanced by exploiting comparative advantage and scale economies. Third, competition within domestic markets will be increased with greater product varieties for consumers as well as lower prices. Fourth, an improvement of terms of trade is expected thanks to the decrease in import prices. Finally, PAFTA should help to increase economic growth through the dynamic effects of regional integration.

1- The Strategy of Arab Industrial Development and Mining Organization

In response to the Executive Board's resolution Nr. 817 (Ordinary session 47 Rabat, 12-14 May 2016) which stipulated the setting up of a committee in charge of putting forward a strategy for the Organization and a Roadmap that comprises the programs and technical plans for the coming period, the settling on the administration and financial requirements, a strategy was prepared based on the study conducted by the committee in order to assess the Organization's current status, prospects, available opportunities and obstructions.

The proposed general framework of AIDMO strategy includes:

Vision: Leading organization works to achieve excellence, cooperation and coordination among Arab counties in the field of industry, mining and standardization development.

Mission: Satisfy the foremost requirements to realize a high-quality and sustainable development in the fields of industry, mining and standardization to keep abreast of the successive global development and remove the relevant obstacles.

Main objectives:

- Contribute to the development of industrial sector to fulfill the Arab counties' needs.
- Achieve coordination and industrial development in Arab countries
- Upgrade quality in Arab industries
- Contribute to the promotion of mining of sector in Arab countries

- Encourage the Arab industries based on creativity, innovation knowledge and technology to increase its competitiveness,
- Sustainable development and climate changes
- Develop the organization's institutional performance.

AIDMO strategy will be implemented through a Road Map (for the period 2017-2020) that includes a number of sub-goals for each of the main objectives mentioned above, in addition to a number of performance indicators and a list of most important programmes and events (conferences, forums and symposiums, trainings and workshops, meetings of the consultative and coordination committees, studies and guides, standards and other activities) and a set of recommendations related to administrative and financial potentials.

2- Arab Standardization and Quality Strategy

AIDMO had taken up the challenge for the further integration into the regional and international market through the development of internationally recognized standards and conformity assessment infrastructures and services, with the aim of easing the integration of the AIDMO countries into global markets, reducing thereby, local costs and ensuring conformity of products and enterprises with international market requirements.

In response to these challenges facing the Arab countries, AIDMO, through its committees and councils, has developed the Arab Standardization Strategy 2009-2013 adopted by the Arab States in 2008, dealing with all the components of the Quality Infrastructure (Standardization, Metrology, Certification, Accreditation, Testing and Conformity assessment) with a regional focus.

The 2009-2013 regional Arab Standardization Strategy was reviewed and assessed based on international best practices and other regional and global strategies, as well as an assessment report that was produced and presented to the AIDMO's High Consultative Committee for review purposes, issuing a recommendation of the development of a new standardization and quality strategy for the period (2014-2018).

Following the assessment and review of the standardization strategy 2009-2013, a regional technical committee, made of 6 representatives from AIDMO member states, updated and formalized the standardization and quality strategy for the period 2014-2018. The new strategy includes (but not limited to) the following elements:

Mission: Optimize Arab Standardization and quality infrastructure at the national, regional and international levels, meet health, safety, environment and consumer protection requirements, promote quality in accordance with international guides and agreements and attain stakeholder requirements, based on essential values.

Vision: A leading high-quality Arab Standardization and quality systems for a sustainable development based on the knowledge economy in order to upgrade standardization activities.

Under the new standardization and quality strategy, AIDMO has identified 6 strategic areas where detailed strategic action plans will be developed and implemented. These strategic areas include:

Building blocks of the Arab Standardization and Quality Strategy



With the new standardization and quality strategy, AIDMO has taken up the challenge to further integration into the regional and international market through the development of internationally recognised standards and conformity assessment infrastructures and services. This approach will contribute in supporting AIDMO's goals in facilitating trade and promoting economic integration between Arab countries. It will also facilitate the trade development of inter-regional trade as well as the integration of AIDMO countries into global markets, while ultimately local costs would be reduced for proving conformity of products and enterprises with international markets requirements.

UNIDO – AIDMO - SIDA cooperation

UNIDO-SIDA successful cooperation is translated in the implementation of a number of projects. UNIDO is currently implementing a project titled: Enhancement of regional trade capacities in food through harmonized regional conformity assessment and food safety systems. The broader objective of this proposed intervention is to support the regional efforts, coordinated by AIDMO and AOAD, aiming at achieving regional integration, harmonization and effective coordination in food safety ensuring compliance with international trade rules and regulations (TBT and SPS agreements). The development goal is to facilitate regional trade in food and regional integration through strengthening the regional coordination and harmonization mechanisms on conformity assessment and food safety systems following international best practices (TBT & SPS).

Moreover, AIDMO with funding from Swedish International Development Cooperation (SIDA) and the technical assistance of UNIDO has successfully implemented (2009-2014) the first phase of regional project under which an effective model of regional cooperation was established and found to be successful in building ownership and drive regional integration within AIDMO members. The project "Support the implementation of the regional Arab Quality Infrastructure Strategy with focus on the regional coordination on accreditation" had as a main objective to facilitate regional trade and regional harmonization through strengthening the regional coordination mechanisms on quality infrastructure for the delivery, along international best practices, of support services in standardization, conformity assessment and accreditation.

UNIDO is currently preparing for project 140261 which is the second phase of "Support the implementation of the regional Arab Quality Infrastructure Strategy" with focus on regional accreditation. The broader objective of the project is to support the regional efforts, coordinated by AIDMO, aiming at achieving regional integration, harmonization and effective coordination in the quality infrastructure ensuring compliance with international trade rules and regulations, through the establishment and strengthening of regional support quality infrastructures for the improvement of quality, and for the delivery, along international good practices, of support services in standardization, conformity assessment and accreditation.

In relation to the above-mentioned project, UNIDO organized a meeting between AIDMO management and the representative of SIDA on 21st January 2014 in Cairo for concluding the details of the second phase (project 140261) in terms of scope, components, timings and budget. In this meeting, SIDA confirmed the possibility to provide funding for a capacity building programme to support AIDMO and improve its positioning. Based on that, UNIDO had an additional meeting with AIDMO in Rabat on 28th June 2016, with the purpose of defining /fine-tuning priority topics for AIDMO support programme.

On September 1st 2016, a meeting between SIDA and UNIDO took place in Stockholm, followed by another meeting on September 6th in Cairo (involving AIDMO), where UNIDO was requested to submit detailed proposal for an inception phase to tackle the challenges and address the new priority themes. These priority themes are namely focused on assessing AIDMO's core thematic areas through the formulation of number of development programmes to support the implementation of AIDMO's strategy 2017-2020, on one hand, and to support implementing pilot technical interventions.

AIDMO in the regional/international context

In this proposal, an assessment of AIDMO's position towards a number of themes and challenges will be taken into consideration to be reflected in AIDMO's plans and activities, as well as in their strategies (e.g. Quality, industry) vis-à-vis their member states. These themes and challenges include, but not limited to, SDGs with focus on poverty reduction, decent work and industry, the Great Arab Free Trade Agreement and Climate Change Convention.

PAFTA

The Pan Arab Free Trade Agreement (PAFTA) was signed in 1997, whereas Morocco, Egypt, Jordan and Tunisia concluded the Agadir Agreement in 2004. At the last Economic and Social Summit in January 2013, the Arab Leaders confirmed their commitment to complete the process of implementing PAFTA before the end of 2013. PAFTA aims at multiple objectives. Firstly, reducing trade barriers aims at increasing intra-regional trade. Secondly, exploiting comparative advantages and scale of economies among the member countries is expected to lead to higher productivity. Thirdly, promoting increased competition within domestic markets aims at enhancing product variety and quality and lowering prices for consumers. Fourthly, due to the decrease of import prices, terms of trade are expected to improve.

In June 2015, a PAFTA regional workshop was held in Cairo with participants from the PAFTA Secretariat, representatives from the 17 PAFTA countries, the AIDMO technical team, the Arab Organization for Agricultural Development technical team and representatives from regional private sector institutions. The objective of the workshop was to provide a broad overview of the processes, status and plan of PAFTA, the regional quality infrastructure, and trade facilitation and non-tariff measures, and to enhance the role and contribution of other organizations, such as AIDMO, the Arab Organization for Agricultural Development and the Arab League in the conclusion and implementation of PAFTA, with a focus on technical barriers to trade and sanitary and phytosanitary measures. The intended outcomes were the establishment of effective working teams at country level to act as the PAFTA task force in order to support and coordinate Arab League efforts, and the establishment of a networking platform for PAFTA members to exchange and identify issues to be addressed and to exchange experience and good practices.

Climate Change Convention

The United Nations Framework Convention on Climate Change (UNFCCC) is an international environmental treaty negotiated at the Earth Summit in Rio de Janeiro from 3 to 14 June 1992, then entered into force on 21 March 1994. The UNFCCC objective is to "stabilize greenhouse gas concentrations in the atmosphere at a level that would prevent dangerous anthropogenic interference with the climate system". The framework set no binding limits on greenhouse gas emissions for individual countries and contains no enforcement mechanisms. Instead, the framework outlines how specific international treaties (called "protocols" or "Agreements") may be negotiated to set binding limits on greenhouse gases.

AIDMO is currently giving priority to climate change related projects and initiatives, for instance, AIDMO's website refers to Jordan's efforts to reduce global warming producing gases, and the "work that is currently underway on preparing the Second National Statement regarding Jordan's commitment to the Kyoto Agreement, limiting the emission of greenhouse gases, transferring the technology required for combating global warming and establishing a commission entrusted with the creation of a mechanism for clean developments".

SDGs

A special focus is given to AIDMO's position in relation to namely three SDGs: SDG 1 "No Poverty", SDG 8 "Decent Work and Economic Growth", and SDG 9 "Industry Innovation and Infrastructure".

- No Poverty

Eradicating poverty in all its forms remains one of the greatest challenges facing humanity. While the number of people living in extreme poverty dropped by more than half between 1990 and 2015 – from 1.9 billion to 836 million – too many are still struggling for the most basic human needs.

Globally, more than 800 million people are still living on less than US\$1.25 a day, many lacking access to adequate food, clean drinking water and sanitation. Rapid economic growth in countries like China and India has lifted millions out of poverty, but progress has been uneven. Women are more likely to live in poverty than men due to unequal access to paid work, education and property.

Progress has also been limited in other regions, such as South Asia and sub-Saharan Africa, which account for 80 percent of those living in extreme poverty. New threats brought on by climate change, conflict and food insecurity, mean even more work is needed to bring people out of poverty.

The SDGs are a bold commitment to finish what we started, and end poverty in all forms and dimensions by 2030. This involves targeting the most vulnerable, increasing access to basic resources and services, and supporting communities affected by conflict and climate-related disasters.

- Decent work and Economic Growth

Over the past 25 years the number of workers living in extreme poverty has declined dramatically, despite the lasting impact of the 2008 economic crisis and global recession. In developing countries, the middle class now makes up more than 34 percent of total employment – a number that has almost tripled between 1991 and 2015.

However, as the global economy continues to recover we are seeing slower growth, widening inequalities, and not enough jobs to keep up with a growing labour force. According to the International Labour Organization, more than 204 million people were unemployed in 2015.

The SDGs promote sustained economic growth, higher levels of productivity and technological innovation. Encouraging entrepreneurship and job creation are key to this, as are effective measures to eradicate forced labour, slavery and human trafficking. With these targets in mind, the goal is to achieve full and productive employment, and decent work, for all women and men by 2030.

- Industry Innovation and Infrastructure

Investment in infrastructure and innovation are crucial drivers of economic growth and development. With over half the world population now living in cities, mass transport and renewable energy are becoming ever more important, as are the growth of new industries and information and communication technologies.

Technological progress is also key to finding lasting solutions to both economic and environmental challenges, such as providing new jobs and promoting energy efficiency. Promoting sustainable industries, and investing in scientific research and innovation, are all important ways to facilitate sustainable development.

More than 4 billion people still do not have access to the Internet, and 90 percent are from the developing world. Bridging this digital divide is crucial to ensure equal access to information and knowledge, as well as foster innovation and entrepreneurship.

Based on AIDMO's past and ongoing activities and strategies, as well as on the ongoing projects implemented by UNIDO in the field of food safety and Quality infrastructure; the proposed project is aiming at building AIDMO's capacities to fulfil its new responsibility to support Arab region in developing competitive industries with focus on food industries. The proposed project will not only ensure synergies with the ongoing initiatives in the field of QI and food safety, but will also ensure AIDMO's capacities are able to integrate Climate Change, Poverty and Decent work policies of its member countries are developed on the regional level in line with SDGs.

Expected target beneficiaries

The beneficiaries are:

- AIDMO, its staff (including technical and managerial cadre),
- Member states (representatives and decision makers)
- National Consultants.

Counterpart organizations (for technical cooperation only)

The Arab Industrial Development and Mining Organization (AIDMO)

Programme/project/research purpose

As requested by the donor, the inception phase will enable an accurate assessment and examination of AIDMO's competences and areas of intervention, leading to a better formulation of a comprehensive full-fledged technical assistance programme for AIDMO. The inception phase will also be an opportunity to pilot some activities, which results and outcomes will contribute to a well-tailored design of a technical assistance programme to enhance AIDMO's competences and goals vis-à-vis its member countries.

The capacity building programme that will be formulated, will enable AIDMO to position itself as the key industrial development agency in the Arab region, in the context of Sustainable Development Goals, achieving regional integration, harmonization and effective coordination in industrial development aspects related to (e.g. trade, energy, climate change, mining, quality, decent work, etc.).

International development goals

The proposed project will contribute towards SDGs, namely SDG 1: No Poverty, SDG 8: Decent Work and Economic Growth, SDG 9: Industry, Innovation and Infrastructure, SDG 13: Climate Action, through the new positioning of AIDMO in relation to these goals, and support devising the proper strategies to tackle these challenges in their member countries in an inclusive and sustainable approach.

Gender approach

UNIDO recognizes that gender equality and the empowerment of women has a significant positive impact on sustained economic growth and sustainable industrial development, which are drivers of poverty reduction and social integration.

UNIDO's policy on gender equality and the empowerment of women provides the overall guidelines for establishing a gender approach strategy that:

- Ensures that a gender perspective is reflected in its programmes, policies and organizational practices;
- Advances the overall goal of gender equality and the empowerment of women, particularly the economic empowerment of women;
- Benefits from the diversity of experiences and expertise within the United Nations system to advance the internationally agreed development goals related to gender equality;

- Accelerates the Organization's efforts to achieve the goal of gender balance, in particular at decision-making levels.

The project will support AIDMO in implementing pilot technical interventions as part of their annual implementation work plan, namely in relation to gender approach. All required efforts will be made by the project to enrol as much as possible women in its planned training activities, both at management and technical levels, and encourage them to participate in all relevant project and decision-making activities. All activities related to gender- approach will be coordinated with the ongoing food safety project currently implemented by UNIDO, as well as with ARAC phase II.

Conflict Sensitivity

To initiate the work related to the conflict sensitivity following the feedback received from Sida, UNIDO has already initiated steps and kicked off the discussion with SAFERWORLD team to discuss the way forward in addressing the conflict sensitivity for the project in specific and UNIDO operations in general.

LOGRFRAME

Intervention logic	Indicators	Sources of Verification	Assumptions
Inception Phase : Building AIDMO capacities in the context of Sustainable Development Goals (SDGs)	- Improved capacities of AIDMO in implementing technical activities in existing/new thematic areas - A number of endorsed development programmes to improve AIDMO's positioning as leading industrial development agency in the Arab region	Project progress reports Development programme documents Interviews and surveys (on training, activities, with staff, beneficiary institutions, etc.) AIDMO annual reports to the member countries Independent evaluation reports	This programme is designed as a inception phase for a long-term Programme based on SIDA commitment to support AIDMO's positioning as key industrial development agency in the Arab region
1. AIDMO's core thematic areas assessed and a number of development programmes formulated to support the implementation of AIDMO's strategy 1.1 Establish needed working groups/consultative committees (on participatory basis that includes all member countries) to lead the process for exploring interventions in different thematic areas (e.g. trade, energy, climate change, mining , quality, etc..) 1.2 Conduct required assessments/baseline studies on the above- mentioned thematic areas and undertake a GAP analysis of the AIDMO strategy in relation with the regional trade agenda/customs agreements/PAFTA 1.3 Define AIDMO's role and positioning in different thematic areas, and the best future scenarios for supporting member countries. 1.4 Organize workshops/ consultative committee meetings to discuss/endorse the findings of the positioning exercise at AIDMO's different levels including the Executive council and the Ministerial council. 1.5 Formulate bankable development programme documents and support AIDMO in fund raising for financing these programmes; as well as proposing a concept for establishing a tool for country-country twinning.	- Effective and smooth programme governance - Number of working groups/consultative committee established - Number of assessments/ studies conducted for priority thematic areas - Number of workshops organized - Number of bankable development projects formulated and endorsed	Project documents and Progress reports Minutes of meetings and activity reports Assessment and studies reports Interviews with participants	AIDMO endorsement of suggested development programmes, and commitment to follow-up fund raising and subsequent implementation. Level of effective participation by member countries representatives Ability to achieve consensus between member countries
2. AIDMO supported in implementing pilot technical	- Number of communication and	Programme Progress Reports	Communications and outreach

<u>Interventions as part of their annual implementation work plan</u> 2.1: Support implementation of activities related to: 1. Quality award programme 2. Metrology programme 3. Arab International Industrial Conference 2.2: Formulate (in cooperation with the Food Safety programme) AIDMO's guidelines and tools related to: 1. Gender approach 2. Good governance and anti-corruption 2.3: Building Capacities of AIDMO staff in the following areas: 1. Thematic areas (e.g. trade, energy, climate change, mining, quality, etc..) 2. The new ISO 20400 standard on Sustainable Procurement 3. Gender approach 4. Project management/design/follow-up 2.4. Communication/visibility: 1. Develop promotional materials (newsletters, brochures, leaflets, etc.) to disseminate information about AIDMO's role, competences and activities. 2. Provide equipment to improve/facilitate communication between AIDMO, member states and partners <u>3. Project Management</u>	promotion material/tools for AIDMO in place Capacity of AIDMO staff (including women) built in priority thematic areas - Number of workshops on Anti-corruption and gender approach - Number of trainings - Number of trained staff including women - Number of equipment/software installed	Availability of communications media (newsletter, seminars, brochures, leaflets, newspapers) Guides and documents Equipment and software Training material Workshop reports and minutes of meetings Interviews	activities are considered important from the start of the programme and throughout its duration Gender and good governance issues are coordinated with food safety programme and ARAC phase II Project management will be relying on existing management team
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Estimated budget

ACTIVITIES	Budget Lines		USD
1. AIDMO's core thematic areas assessed and a number of development programmes formulated to support the implementation of AIDMO's strategy	1100	Staff & Intern Consultants	150,000.00
	1500	Local travel	30,000.00
	1600	Staff Travel	10,000.00
	1700	Nat.Consult./Staff	30,000.00
	2100	Contractual Services	0.00
	3000	Train/Fellowship/Study	50,000.00
	4500	Equipment	0.00
	5100	Other Direct Costs	15,000.00
	Result		285,000.00
2. AIDMO supported in implementing pilot technical interventions as part of their annual implementation work plan	1100	Staff & Intern Consultants	30,000.00
	1500	Local travel	20,000.00
	1600	Staff Travel	5,000.00
	1700	Nat.Consult./Staff	20,000.00
	2100	Contractual Services	15,000.00
	3000	Train/Fellowship/Study	10,000.00
	4500	Equipment	20,000.00
	5100	Other Direct Costs	10,000.00
	Result		130,000.00
3. Project Management	1100	Staff & Intern Consultants	30,000.00
	1500	Local travel	0.00
	1600	Staff Travel	15,000.00
	1700	Nat.Consult./Staff	0.00
	2100	Contractual Services	0.00
	3000	Train/Fellowship/Study	0.00
	4500	Equipment	0.00
	5100	Other Direct Costs	15,000.00
Result			60,000.00
S/T			475,000.00
Support Cost 10%			47,500.00
Total			522,500.00

Expected Duration:

Project is planned to begin on 1 March 2017 until 1 April 2018 (1 Year and 1 Month).

Work plan

Activities	2017				2018
	Q1	Q2	Q3	Q4	Q1
1. AIDMO's core thematic areas assessed and a number of development programmes formulated to support the implementation of AIDMO's strategy					
1.1 1 Establish needed working groups/consultative committees (on participatory basis that includes all member countries) to lead the process for exploring interventions in different thematic areas (e.g. trade, energy, climate change, mining , quality, etc.,)	x				
1.2 Conduct required assessments/baseline studies on the above-mentioned thematic areas and undertake a GAP analysis of the AIDMO strategy in relation with the regional trade agenda/customs agreements/PAFTA	x	x			
1.3 Define AIDMO's role and positioning in different thematic areas, and the best future scenarios for supporting member countries.	x	x	x		
1.4 Organize workshops/ consultative committee meetings to discuss/endorse the findings of the positioning exercise at AIDMO's different levels including the Executive council and the Ministerial council		x	x		
1.5 Formulate bankable development programme documents and support AIDMO in fund raising for financing these programmes; as well as proposing a concept for establishing a tool for country-country twinning.		x			
2. AIDMO supported in implementing pilot technical interventions as part of their annual implementation work plan					
2.1: Support implementation of activities related to: 1- Quality award programme 2- Metrology programme 3- Arab International Industrial Conference	x	x	x	x	x
2.2: Formulate (in cooperation with the Food Safety programme) AIDMO's guidelines and tools related to: 1. Gender approach 2. Good governance and anti-corruption		x	x	x	
2.3: Building Capacities of AIDMO staff in the following areas: 1. Thematic areas (e.g. trade, energy, climate change, mining , quality, etc.,) 2. The new ISO 20400 standard on Sustainable Procurement 3. Gender approach 4. Project management/design/follow-up		x	x	x	x
2.4. Communication/visibility: 1. Develop promotional materials (newsletters, brochures, leaflets, etc.) to disseminate information about AIDMO's role, competences and activities. 2. Provide equipment to improve/facilitate communication between AIDMO, member states and partners		x	x	x	x
3. Project Management	x	x	x	x	x